



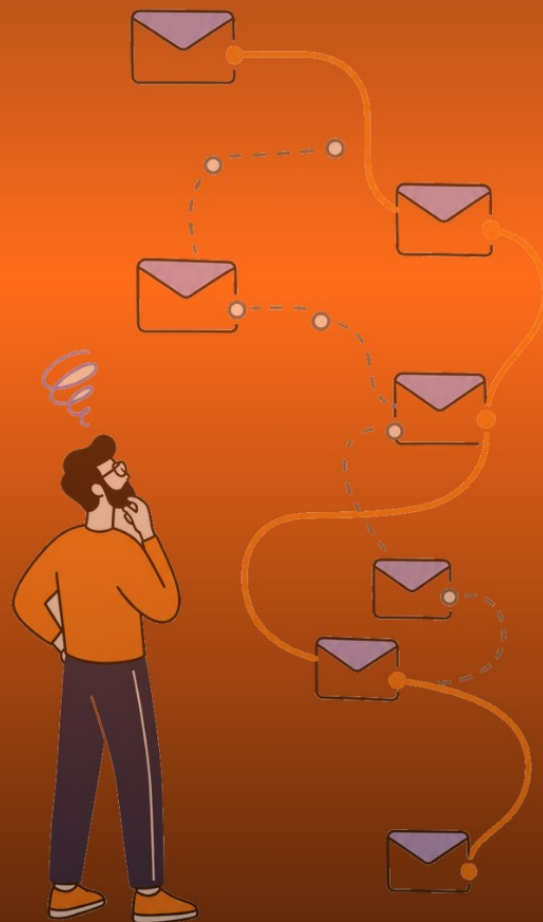
THE

DECISION SEQUENCE

MARKETING BUILT AROUND HOW PEOPLE DECIDE

The email thread keeps breaking

How to
connect
one email
to the last



Why a reader made to infer the link usually stops instead



THEDECISIONSEQUENCE.COM

A J. WORDEN COMPANY · JWORDEN.COM

How to connect one email to the last

Why a reader made to infer the link usually stops instead

Gates. Relevance: secondary. Credibility: secondary. Proof: no. Safety: no. **Access: primary.**

Every touch after the first opens with one sentence naming what came before and what this one adds. Without it the reader has to reconstruct the connection, and most readers close the email instead.

The symptom

Five emails went out over six weeks. Every one of them is good.

Read them in a row and they're five unrelated notes that happen to share a signature. The second one doesn't know the first one exists. The fourth introduces an idea the third already covered, in slightly different words, as though nobody had raised it. Nothing contradicts anything. There's no error to point at.

The set just doesn't behave like a set.

Nobody inside the firm saw it that way, because nobody inside the firm read them consecutively. They were approved one at a time, on five different days, by people looking at one screen. The only person who got all five in order was the person the campaign was built for, and that person said nothing.

Why it keeps happening

Emails get drafted one at a time. Often by different people. Sometimes weeks apart, against a calendar that decided when each one ships long before anybody decided what it would say.

That's a reasonable way to run a campaign and it produces a specific blindness. The gaps live in the space between drafts, and nobody inside the firm ever looks there. Each email gets judged alone and each one passes. The seam is invisible to everyone who works at the firm and obvious to the one person who gets all of them.

Here's the part that costs money. An unexplained gap hands the reader a small piece of work: figure out how this relates to the thing you read eleven days ago. Given that choice, most people don't do it. They stop.

The stopping is quiet. Nobody writes back to say your sequence was hard to follow. The message gets opened, scanned, half understood, closed. By the fourth touch the reader has learned these emails don't require continuity and stops supplying it. Open rates hold for a while. Nothing happens.

We've shipped the five good emails that shared nothing but a signature. Every one of them cleared review.

What the buyer is doing at the Access gate

Working out what the next proportional step is. That's the whole question at this gate, and it's smaller than firms want it to be.

A step implies a previous one. Five messages with no visible relationship among them arrive as five cold starts, and a cold start asks for whatever the first email asked for, from a reader who has already spent attention on you four times with nothing to show for it.

The reader can't tell they're progressing, because nothing tells them they are. You have the sequence map. They have one message on a screen and whatever they remember, which is less than you'd like. Momentum is a thing the firm has to make visible or the reader doesn't have it.

Value handed over freely, with no invoice attached, is close to the only proof of intent and competence a skeptic can't argue with. A bridge is a small act of that. It costs a sentence and saves the reader the work of reconstruction, which matters more to someone reading on a phone between meetings than it sounds like it should.

The correction

Write the bridges last. All of them, in one sitting, after every email in the run already exists.

While you're drafting an individual message you don't yet know what the sequence turned out to be. So finish the set, then read it straight through in order, the way the recipient will.

Now add one sentence to the top of every touch after the first. It names the subject of the previous message and the reason this one follows it. That's the entire mechanism.

Now that we've covered X, here's the part that usually causes trouble.

The discipline that keeps this from becoming filler is one rule: the bridge has to carry information. *Following up on my last email* is worse than no bridge at all, because it announces continuity and supplies none, which teaches the reader the connection is a formality. A real bridge names the thing. It says what got settled and what's still open.

Which means the sequence has to have an actual order, and writing the bridges is how a firm finds out whether it does. Most firms discover at this point that theirs doesn't.

Take the diagnostic that falls out of that. If a bridge between two touches is impossible to write, you've learned more than the sentence would have told you. They're in the wrong order, or one of them doesn't belong. Move it or cut it. Don't paper over the gap with a transition gesturing at a relationship the two emails don't have, because a reader can tell a link from a courtesy.

Holding one frame across the whole run is a separate discipline, covered elsewhere. This is narrower. This is the joint.

Before and after

Before. *Hi Dana. Wanted to share a few thoughts on capital planning cycles and where they tend to break down.*

After. *Hi Dana. Last week's note was about why the capital plan holds through the first quarter and stops holding in the second. This one is the part that usually causes trouble: what happens when the operations group starts absorbing the gap quietly, and nobody sees it in the numbers until the fall.*

What backfires

The bridge that swells into a recap. One sentence naming the previous subject is a link. Four sentences re-explaining it is a summary, and a summary teaches the reader they can skip the earlier emails. Do that twice and the sequence has become a run of standalone digests, which is the problem you started with, dressed better.

Then there's the bridge written to a message the reader never opened. *Last week's note covered the escalation problem* works either way. *As you saw last week* fails in front of everybody who didn't.

Run this on your own material

Pull the live sequence. Every message in it, in order, in one document, with the send dates visible.

Read it in a single sitting and mark every point where following along required you to remember something from an earlier message, or to supply a piece of context you only have because you work there.

Each mark is inference work, and you're finding it with the advantage of already knowing the argument.

Then count how many of those marks fall in the first three lines of a message, because that's where people quit.

Do this before the next sequence launches rather than after it underperforms. Half an hour, and it's the only version of the test that works, since it can't be run one email at a time.

Signals you've cleared it

Advance when replies start referencing earlier touches without prompting. When someone answers the fourth email with a question that only makes sense if they read the second. When a reader asks what's coming next, which means they've worked out that something is.

Hold when the bridge won't come. Hold when the one you wrote could sit at the top of any email in the run without changing a word, because a sentence that fits everywhere is describing nothing. Hold when engagement stays flat across all five touches instead of climbing. A set that's connecting gets easier to read as it goes. A set that isn't gets treated like five first emails, each landing on a reader with slightly less patience than the last.

Where this connects

Engagement Success in an AI World · Built to Be Read, on the sequence breaking in silence.

Research Library · Entry 01, bounded rationality, on what a reader does when the work gets expensive.

Next move · Go to *How to measure whether trust is building*.